

# Bromley Borough Based Board

8th July 2021

## Month 2 Finance Report

# 1. Month 2 SEL CCG Financial Position

- The table below sets out the CCG's financial position for the period to Month 2.

<b>Headline Financial Performance</b>										
	Bexley	Bromley	Greenwich	Lambeth	Lewisham	Southwark	South East London	Total SEL CCGs (Non Covid)	Covid-19	Total SEL CCGs
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
<b>Year to Date Expenditure Position</b>										
YTD Total Budget	19,063	33,672	25,601	28,073	22,665	22,352	490,991	642,416	-	642,416
YTD Total Expenditure	18,964	33,563	25,581	28,057	22,540	22,259	491,452	642,416	4,703	647,119
YTD In Year Total Surplus/ (Deficit)	99	109	20	16	125	93	(461)	(0)	(4,703)	(4,703)
YTD Expected Retrospective Allocation										4,703
YTD In Year Revised Surplus/ (Deficit)										-
YTD Planned In Year Surplus										-
<b>YTD Variance against planned in year Surplus/ Control Total</b>										-
YTD Variance against planned in year Surplus/ Control Total %										0.0%
<b>Previous Month YTD Variance before adjustment</b>	-	-	-	-	-	-	-	-	-	-

- In-month the CCG is reporting a break-even position against its normal BAU programme budgets, with a £4.7m overspend against Covid-19 related expenditure. This cost relates to HDP (£4.6m) and Vaccination spend (£0.1m). The CCG is expecting an adjustment to its allocation in the coming months to cover this expenditure. In line with the approach in 2020/21, this will require an external validation by NHSEI before the additional funding is confirmed.
- SEL CCG has a savings target of £6.1m in H1. This has not been allocated to individual budgets and it is expected that this target will be achieved through a combination of recurrent and non-recurrent savings.
- The detailed SEL CCG Finance Report is set out at Appendix 1.

## 2. Month 2 Bromley Borough Financial Position by function

M2 Financial Position	H1 Budget	Budget	Actual	Variance
	£'000s	£'000s	£'000s	£'000s
Other Acute Services	343	114	114	0
Community Health Services	26,275	8,758	8,758	0
Mental Health Services	4,672	1,557	1,557	0
Continuing Care Services	10,958	3,653	3,613	40
Prescribing	22,275	7,425	7,442	-17
Other Primary Care Services	1,535	512	512	0
Other Programme Services	8,936	2,979	2,979	0
Delegated Primary Care Services	23,644	7,882	7,882	0
Corporate Budgets	2,376	792	706	86
<b>Total</b>	<b>101,015</b>	<b>33,672</b>	<b>33,563</b>	<b>109</b>

- The Bromley H1 (Half year – April 2021 to Sept 2021) Budget is £101,015k
- For Month 2 budgets have been reported as breakeven with the exception of Continuing Healthcare, Prescribing and Corporate.
- The Bromley position at Month 2 is £109k underspent. This is primarily due to pay underspends within the corporate budgets
- These budgets will be uplifted to include the planning guidance increases in Month 3 (see bottom table).
- Bromley has received a Covid budget for H1 totalling £1,760k (£610k for borough costs and £1,150k for Bromley Healthcare) in addition to the budget set out above. This excludes the HDP (Hospital Discharge Programme) Covid budget which is held at SEL CCG level.

### H1 2021/22 UPLIFTS

	Total Uplift
Acute Services (Block )	0.50%
Acute Services (Non Block and Borough held)	0.20%
Community Services	0.67%
Mental Health Services	4.41%
All Other Block Services	0.50%
Continuing Care Services	1.82%
Primary Care Prescribing	0.68%
Other Primary Care Services	4.50%
Other Programme Services	1.09%
Delegated Primary Care Medical	7.16%
Better Care Fund	5.30%
Running Costs	0.00%

### 3. SEL CCG Proposed approach to H2 Financial Management

- No information has been received to date regarding financial allocations or funding arrangements for H2 (October 2021 to March 2022) and beyond.
- While it appears unlikely that funding and contract mechanisms will return to (pre-pandemic) business as usual arrangements in H2, the key message from NHS financial leaders is a restoration of financial disciplines that were relaxed in 2020/21 and in H1 of 2021/22.
- While future available funding is currently unclear, it is reasonable to assume that all NHS organisations will be required to manage underlying run-rates of expenditure, deliver increased efficiencies and to ensure reliance non-recurrent funding is reduced.
- In preparation for this the CCG will need to ensure that:
  - We reduce our reliance on Covid related funding
  - We embed efficiency opportunities fast-tracked during the pandemic
  - We make best use of non-recurrent Service Development Funding (SDF) and are able to access national Elective Recovery Funding (ERF)
  - We return to pre-pandemic underlying run-rates of spend for directly commissioned areas (e.g. primary care prescribing, continuing healthcare)
  - We assess and review all provider contracts, including activity, investment and efficiency plans to delivery service and efficiency improvements as we exit the pandemic arrangements.

# Appendix 1



South East London  
Clinical Commissioning Group

# SEL CCG Finance Report

## Month 2 2021/22

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# 1. Executive Summary

## At a glance position at Month 2

Month 2 represents the first reporting month of 2021/22. The CCG has a confirmed budget for the first 6 months of the year, referred to as H1. In line with last year the CCG will continue to receive both its confirmed allocation and retrospective funding to cover various aspects of the Covid response and recovery.

**At Month 2 the CCG is reporting a break-even position against its Business as Usual (BAU) budgets, and a £4.7m overspend against its Covid Budgets.** The BAU break-even position, represents a £0.5m underspend against YTD budgets, which has been used as an offset against the CCG's savings target (which has a start value of £6.1m for H1). The Covid-19 position is represented by expenditure of £4.6m on Hospital Discharge Programme (HDP)2 and HDP3, and £0.1m relating the Covid-19 vaccination programme. In line with last year, **NHS England/Improvement (NHSEI) will undertake a validation and provide to the CCG a top-up allocation based upon confirmed expenditure in relation to HDP and vaccinations. The CCG is therefore expecting to receive sufficient funding to deliver a break-even position both YTD and at the end of H1.**

As highlighted above, the Covid-19 Hospital Discharge Programme (HDP) has incurred costs totalling £4.6m during Months 1 and 2. This expenditure relates to costs associated with HDP2 (up to 6 weeks of funding for patients discharged from hospital up to the 31<sup>st</sup> March) and HDP3 (funding covering patients discharged from the 1<sup>st</sup> April until 30<sup>th</sup> September). This covers costs incurred by the CCG and our local authority colleagues. These costs are expected to be covered by top-up allocation during H1.

The CCG's business as usual (BAU) budgets have reported a break-even position in-month. Actual expenditure is being reported against CHC, Prescribing and Corporate costs with all remaining budgets reported as break-even. This approach reflects the availability of reporting information at Month 2 together with our understanding of underlying financial positions. Despite their overall YTD positions being largely break-even, the CHC and prescribing budgets represent the biggest risk to the CCG financial position with the CHC positions within Lambeth and Greenwich boroughs representing the main financial risks. A deep-dive of these budgets will be undertaken in Month 2 to better understand the position, and where needed implement mitigations.

The CCG had a H1 savings target of £6.1m in start budgets. This will be delivered through a combination of recurrent and non-recurrent savings. Following a review of H1 CCG Covid budgets, circa £1.2m has been identified as a contribution, together with £0.5m as a result of budget underspends at Month 2. The savings target will be reduced on a month by month basis during H1. During H1 and into H2, the CCG will need to be focused on recurrent savings that generate a reduction in monthly run-rate expenditure.

## 2. Summary of Key Risks

The below table sets out the key issues facing the CCG in delivering its financial plan. These risks are mitigated within the H1 and year end forecast positions.

Issue/Risk	Summary of Issue/Risk	SRO	Mitigation	Month Identified	Expected Date for Completion	£m's	BAF Rating		
							Likelihood	Severity	Score
CCG Savings Target	Following the CCG's budget setting process, a shortfall/savings target of £6.1m was identified. This position reflected the impact of a number of allocation and guidance changes received in H1 planning.	Usman Niazi	The CCG is looking to identify savings through: 1) Undertaking a review of commitments against the CCG Covid Budget; 2) Reviewing all opportunities for non-recurrent savings; and 3) Undertaking a review of the CCG cost base to identify potential recurrent savings from the start of H2.	Month 1	Month 6	6.1	2	4	8
CHC Position	The CCG's CHC position carries a risk of increased activity during H1 as the anticipated unwinding of the HDP starts to impact upon BAU CCG budgets. Financial risks have specifically been identified within the Greenwich and Lambeth boroughs but all borough budgets will require an in-depth review.	Usman Niazi	The CCG is undertaking in-depth reviews of the financial commitments within the CHC budgets. This will allow the CCG to identify mitigations against potential overspends.	Month 1	Month 4	4.5	2	3	6



### 3. Financial Position

- The table below sets out the CCG’s financial position for the period to Month 2.

Headline Financial Performance										
	Bexley	Bromley	Greenwich	Lambeth	Lewisham	Southwark	South East London	Total SEL CCGs (Non Covid)	Covid-19	Total SEL CCGs
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<b>Year to Date Expenditure Position</b>										
YTD Total Budget	19,063	33,672	25,601	28,073	22,665	22,352	490,991	642,416	-	642,416
YTD Total Expenditure	18,964	33,563	25,581	28,057	22,540	22,259	491,452	642,416	4,703	647,119
YTD In Year Total Surplus/ (Deficit)	99	109	20	16	125	93	(461)	(0)	(4,703)	(4,703)
YTD Expected Retrospective Allocation										4,703
YTD In Year Revised Surplus/ (Deficit)										-
YTD Planned In Year Surplus										-
<b>YTD Variance against planned in year Surplus/ Control Total</b>										-
YTD Variance against planned in year Surplus/ Control Total %										0.0%
<b>Previous Month YTD Variance before adjustment</b>	-	-	-	-	-	-	-	-	-	-

- In-month the CCG is reporting a break-even position against its normal BAU programme budgets, with a £4.7m overspend against Covid-19 related expenditure. This cost relates to HDP (£4.6m) and Vaccination spend (£0.1m). The CCG is expecting an adjustment to its allocation in the coming months to cover this expenditure. In line with the approach in 2020/21, this will require an external validation by NHSEI before the additional funding is confirmed.

## 4. Budget Overview

### Month 2

	Bexley	Bromley	Greenwich	Lambeth	Lewisham	Southwark	South East London	Total SEL CCGs (Non Covid)	Covid-19	Total SEL CCGs
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
<b>Year to Date Variance</b>										
Planning and Delivery Team	-	-	-	-	-	-	-	-	-	-
Other Acute Services	-	-	-	-	-	-	-	-	-	-
Other Community Health Services	-	(0)	-	0	-	-	-	-	-	-
Mental Health Services	-	0	0	0	0	0	0	0	-	0
Continuing Care Services	9	40	(90)	(51)	43	35	0	(15)	-	(15)
Prescribing	63	(17)	(3)	(70)	25	39	-	38	-	38
Other Primary Care Services	-	-	-	(0)	0	-	(0)	(0)	-	(0)
Other Programme Services	-	-	(0)	0	-	-	(479)	(479)	(110)	(589)
Delegated Primary Care Services	0	0	0	0	(0)	0	(0)	-	0	-
Corporate Budgets	26	86	113	137	57	19	18	456	(4,593)	(4,137)
<b>Total Year to Date Variance</b>	<b>99</b>	<b>109</b>	<b>20</b>	<b>16</b>	<b>125</b>	<b>93</b>	<b>(461)</b>	<b>(0)</b>	<b>(4,703)</b>	<b>(4,703)</b>

### H1 Budget

	Bexley	Bromley	Greenwich	Lambeth	Lewisham	Southwark	South East London	Total SEL CCGs (Non Covid)	Covid-19	Total SEL CCGs
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
<b>H1 Budget</b>										
Contracts Team	-	-	-	-	-	-	1,355,446	1,355,446	-	1,355,446
Other Acute Services	693	343	8,343	341	461	362	71	10,615	-	10,615
Other Community Health Services	4,466	26,275	7,535	3,228	3,057	2,664	458	47,683	-	47,683
Mental Health Services	3,157	4,672	4,025	8,248	1,983	2,325	1,034	25,444	-	25,444
Continuing Care Services	10,028	10,958	10,211	11,778	10,803	9,170	1,145	64,092	-	64,092
Prescribing	16,372	22,275	16,505	17,542	18,592	15,188	727	107,200	-	107,200
Other Primary Care Services	1,463	1,535	1,601	1,580	799	526	3,658	11,163	-	11,163
Other Programme Services	3,706	8,936	6,169	7,618	6,962	9,923	87,499	130,813	-	130,813
Delegated Primary Care Services	15,898	23,644	20,281	31,669	23,321	24,886	9,326	149,024	-	149,024
Corporate Budgets	1,405	2,376	2,133	2,214	2,024	2,013	13,602	25,767	-	25,767
<b>Total Budget</b>	<b>57,188</b>	<b>101,015</b>	<b>76,802</b>	<b>84,219</b>	<b>68,000</b>	<b>67,057</b>	<b>1,472,966</b>	<b>1,927,247</b>	<b>-</b>	<b>1,927,247</b>

### Overview:

- At Month 2, the CCG is reporting a break-even position against its BAU budgets, with a £4.7m overspend against allowable and unfunded Covid-19 spend.
- The £4.7m overspend on Covid relates to £4.6m of HDP expenditure (against an indicative budget for the H1 period of £15.2m) and £0.1m relating to vaccination centre costs. This overspend is expected to be funded by an NHSEI retrospective allocation.
- The CCG has reported its CHC position based upon a risk assessed view of the boroughs' patient databases. Whilst the overall position is broadly in line with budget, there are potential risks around the Greenwich and Lambeth borough budgets. The Lambeth position is partly driven by changes following the closure of Minnie Kidd house (with discussions underway regarding a transfer of funding from the GSTT block contract). Both budgets will require an in-depth review in month to confirm the accuracy of the data and the financial impact of agreed mitigations.
- The CCG has reported its prescribing budget based upon Month 9-12 PPA data. This position whilst reasonable carries a risk due to the lack of available 21/22 actual information. The "actual" 21/22 position is not expected to be reported until Month 4 PPA data is available (which will be in time for Month 6 finance reporting).
- The CCG has reported its corporate budgets based upon actual spend against the agreed establishment. Work will be undertaken in month to validate this position and H1 commitments.

## 5. Covid-19

### As at Month 2:

- The CCG is reporting year to date expenditure of £4.7m in response to the Covid-19 pandemic.
- The main driver to these costs is the hospital discharge programme (HDP) where £4.6m has been spent YTD. This is expected to attract a top-up allocation from NHSEI during the H1 period. This expenditure is predominantly driven by costs associated with patients discharged from hospital whilst their CHC and Care act assessments are undertaken. In line with the approach used in 2020/21, this expenditure will require an external validation by NHSEI before funding is confirmed.
- The remaining area of spend relates to the Covid Vaccinations centres, where £0.1m has been reported as spent to Month 2.
- At Month 2, the CCG has agreed its Covid Budgets for local use during H1. This has identified commitments of circa £4.1m against an indicative allocation of £5.3m. Any underspend on this budget at the end of H1 will be set against the CCG's savings target of £6.1m. The planned expenditure for the H1 period has been reviewed and signed off by the CCG's Covid Gold Command group. The identification of expenditure commitments for H1 has been led by the Borough teams and reflects local priorities. Therefore the release of the underspend to contribute to the CCG savings target will not impact adversely on the CCG's Covid response.
- The CCG's H1 Covid expenditure plan includes £1.2m to support community services provided by Bromley Healthcare, given that they do not receive system Covid funding via the process in place for local NHS providers.

### HDP Spend by Borough

	Month 2 Final Total	
	CCG	LA
BEXLEY	163,000	525,991
BROMLEY	211,000	783,000
GREENWICH	33,000	850,000
LAMBETH	-	556,000
LEWISHAM	82,000	630,000
SOUTHWARK	86,000	673,000
	575,000	4,017,991

## 6. Prescribing

### Annual Comparison:

Price Change From		Activity Change From	
2018/19 vs.	2019/20 vs.	2018/19 vs.	2019/20 vs.
2019/20	2020/21	2019/20	2020/21
0.3%	6.1%	0.9%	0.4%
0.4%	5.3%	1.0%	(4.4%)
(0.5%)	6.5%	0.6%	(3.5%)
2.2%	6.1%	(1.6%)	(3.5%)
2.5%	2.9%	1.4%	(4.9%)
2.6%	4.6%	3.0%	(2.0%)
2.9%	5.1%	0.7%	(3.2%)
3.4%	5.0%	(0.5%)	0.5%
4.1%	4.9%	3.3%	1.3%
2.1%	7.0%	(0.9%)	(1.4%)
3.3%	6.9%	(1.1%)	(0.2%)
9.1%	(0.5%)	6.7%	(7.3%)
<b>2.7%</b>	<b>4.7%</b>	<b>1.1%</b>	<b>(2.4%)</b>

### Overview:

- The Month 2 prescribing position is based upon March 2021 data as the PPA information is provided two months in arrears. Overall the CCG is reporting an underspend of £0.04m YTD.
- The annual comparison table shown to the left, highlights the impact of price and activity by month. This compares, the difference between the average item price and the average number of items prescribed. Cumulatively this shows a 4.7% price impact in 2020/21 against a 2.4% activity reduction.
- In price terms, the prescribing budget has faced a number of challenges including the impact of the Covid pandemic, the impact from exiting the EU on the supply chain and changes to Category M prices. These collectively generated a price pressure of 4.7% in year.
- As we enter 2021/22, there is a risk that activity returns to a more “normal” growth level (0.6% in 19/20 pre Covid) but that prices continue to rise. This has the potential of generating an overspend with prescribing funding growth set nationally at 0.68% in H1.
- The prescribing position is being discussed on a on-going basis with the Medicine Management teams to both better understand current pressures and to identify appropriate mitigations that will best impact upon the current level of expenditure.

## 7. Continuing Healthcare

### Overview:

- The CCG's overall CHC budget has reported an overspend of £0.02m to Month 2.
- The borough reporting positions are built off the patient databases, risk adjusted for “known” reporting issues and local adjustments.
- Whilst the overall position is in broadly line with budget, the individual borough positions indicate financial risks/pressures particularly within both Greenwich and Lambeth. For Greenwich, this may reflect on local operating processes (which the borough team have taken measures to address) and the Lambeth position is driven in part by the impact of the Minnie Kidd house closure (estimated at 50% of the increase in expected cost), with discussions underway with GSTT to agree the transfer of funding from the block contract. In month both budgets will require a deep dive review to identify the accuracy of the patient database and using this information to start to assess and implement mitigations.
- The position will face further challenge as the system starts to ‘normalise’ from the impact of the various HDP programmes. HDP1 (April – August discharges) has ceased, whilst HDP3 moves the funding arrangement down from 6 weeks to 4 weeks at the end of Quarter 1. These changes are expected to have an adverse impact on the underlying CHC financial position.

## 8. £6.1m Savings Target

### Overview:

- During the 2021/22 planning round, the CCG identified a savings requirement/funding gap of £6.1m in start budgets.
- For H1, the CCG will identify savings through:
  - Reviewing the demands on the Covid Budget;
  - Reviewing the potential for non-recurrent savings during Quarters 1 and 2; and
  - Reviewing the CCG cost base to identify potential recurrent savings opportunities.
- Following an initial review of the Month 2 position, £1.7m of the required savings have been identified, with:
  - £1.2m being identified following a review of the Covid H1 expenditure commitments; and
  - £0.5m being identified as the underspend within CCG budgets following Month 2 reporting.

This position will require validation prior to Month 3, to ensure that the underspend can be used on a non-recurrent basis.

Area	Financial Impact £'000s
Initial Funding Gap	(6,100)
Covid Budget Review	1,200
Month 2 Underspend (to be validated prior to Month 3)	500
<b>Unidentified Savings</b>	<b>(4,400)</b>
<b>% of Required Savings Identified</b>	<b>27.9%</b>

## 9. Cash Position

- The Maximum Cash Drawdown as at Month 2 after accounting for payments made on behalf of the CCG by the NHS Business Authority (largely relating to prescribing expenditure) is £1,873m.
- There was a need to draw down supplementary cash in May due to an amendment to the block payments. The CCG has also requested an additional drawdown in June to cover the increased block payment as the SDF allocations received by the CCG are to be added to the provider blocks.
- At month 2, the CCG has drawn down 30.28% of the available cash (based upon 6 months funding) compared to the budget cash figure of 33.3%. It is expected that the CCG will utilise its cash allocation in full during H1.

72Q- Annual Cash Drawdown Requirement for 2020/21	2021/22	2021/22	2021/22
	AP2 - MAY 21	AP1 - APR 21	Month on month movement
	£000s	£000s	£000s
CCG ACDR	1,926,510	1,926,510	0
Capital allocation			
Less:			
Prescription Pricing Authority	(35,177)	(18,149)	(17,029)
Other Central / BSA payments-HOT	(339)	(163)	(176)
Pension uplift 6.3%	0	0	0
			0
<b>Remaining Cash limit</b>	<b>1,872,682</b>	<b>1,908,199</b>	<b>(17,205)</b>

Cash Drawdown	Monthly Main Draw down £000s	Supplementary Draw down £000s	Cumulative Draw down £000s	Proportion of CCG cash requirement %	KPI - 1.25% or less of main drawdown £000s	Forecast month end bank balance £000s	Percentage of cash balance to main draw
Apr-21	272,000	20,000	292,000	15.59%	6,800	782	0.29%
May-21	273,000	2,000	567,000	30.28%	6,825	192	0.07%
Jun-21					0		
Jul-21					0		
Aug-21					0		
Sep-21					0		
Oct-21					0		
Nov-21					0		
Dec-21					0		
Jan-22					0		
Feb-22					0		
Mar-22					0		
<b>Annual Total</b>	<b>828,000</b>	<b>63,000</b>	<b>1,750,000</b>				

- The cash KPI has been achieved in all months so far this year, showing continued successful management of the cash position by the CCG's finance team and CSU to achieve the target cash balance.

## 10. Better Practice Payments Code (BPPC)

- Under the BPPC, CCGs are expected to pay 95% of all creditors within 30 days of the receipt of invoices. This is measured in terms of the total value of invoices and the number of invoices by count. To date the CCG has met the target cumulatively on both value and count by NHS and non NHS and therefore the target is green on all aspects. It is similarly expected that this target will be met in full at the end of the year. It is pleasing to note that there have been no failures in-month.
- Due to the Covid-19 impact, NHSE/I has requested that all NHS organisations should during this time strive to pay creditors within 7 days to provide assurance on cash flows for organisations at this difficult time. This has obviously assisted in achieving good BPPC performance.

	2021/22 AP2 - MAY 21		2021/22 AP1 - APR 21		2021/22 Year to date	
	Number	£000	Number	£000	Number	£000
<b>Non-NHS Payables:</b>						
Total Non-NHS trade invoices paid in the month	4,079	51,015	3,936	81,166	8,015	132,181
Total Non-NHS trade invoices paid within target	3,962	50,356	3,697	77,587	7,659	127,943
<b>Percentage of non-NHS trade invoices paid within target</b>	<b>97.1%</b>	<b>98.7%</b>	<b>93.9%</b>	<b>95.6%</b>	<b>95.6%</b>	<b>96.8%</b>
<b>NHS Payables:</b>						
Total NHS trade invoices paid in the month	125	221,460	235	224,034	360	445,494
Total NHS trade invoices paid within target	125	221,460	230	224,006	355	445,466
<b>Percentage of NHS trade invoices paid within target</b>	<b>100.0%</b>	<b>100.0%</b>	<b>97.9%</b>	<b>100.0%</b>	<b>98.6%</b>	<b>100.0%</b>
<b>Combined non NHS and NHS:</b>						
Total Non-NHS trade invoices paid in the month	4,204	272,475	4,171	305,200	8,375	577,675
Total Non-NHS trade invoices paid within target	4,087	271,816	3,927	301,593	8,014	573,409
<b>Percentage of all trade invoices paid within target</b>	<b>97.2%</b>	<b>99.8%</b>	<b>94.2%</b>	<b>98.8%</b>	<b>95.7%</b>	<b>99.3%</b>

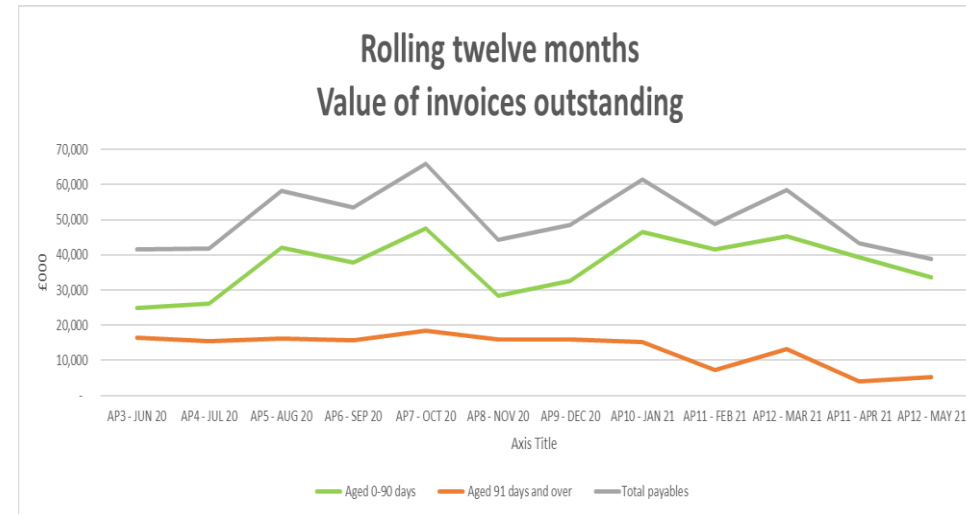
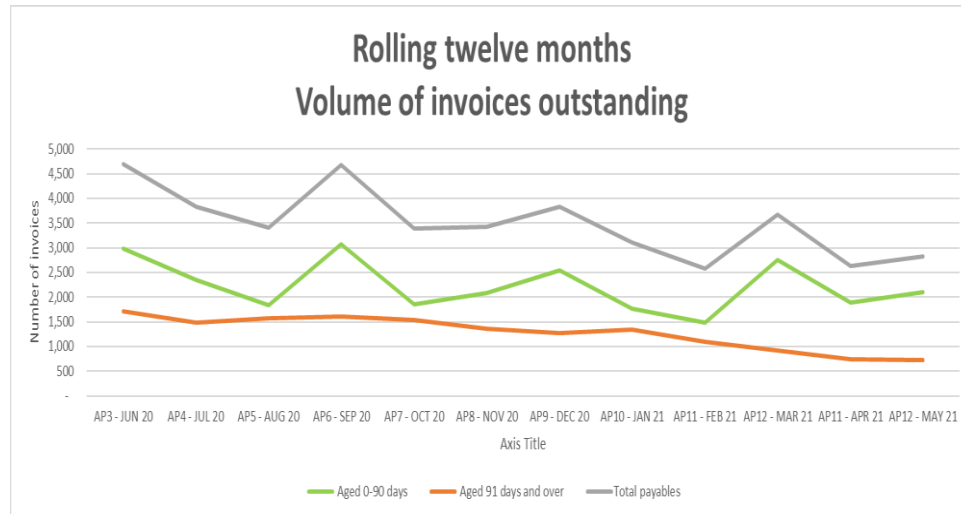


# 11. Aged Creditors

- There is ongoing work to reduce the levels of aged creditors which were brought forward from the legacy ledgers. The graphs below show the ongoing reduction in volume and value of these aged creditors (orange line). This reflects the work undertaken at the year-end to resolve the historical and brought forward position.

The table highlights a slight increase in outstanding invoices during the last 3 months, reflecting on the work done prior to the year end to manage the CCG’s cashflow during Quarter 4.

As normal monthly reporting for 2021/22 begins, high value invoices are being reviewed to establish if they can be settled and budget holders are being reminded on a regular basis to review their workflows.



# 12. Revenue Resource Limit



- The table below sets out the movements in the Revenue Resource Limit by borough and the overall financial allocation at Month 2. The main change in month has been the confirmation of additional non recurrent funding allocations. The total financial allocation as at Month 2 is £1,927.2m. This follows the receipt of £376.9m of non-recurrent allocations in month.

	Bexley	Bromley	Greenwich	Lambeth	Lewisham	Southwark	South East London	Total	Comment
<b>South East London Executive Budgets (H1)</b>	<b>56,317</b>	<b>101,119</b>	<b>76,875</b>	<b>84,219</b>	<b>67,972</b>	<b>67,043</b>	<b>1,098,708</b>	<b>1,552,253</b>	Budget Present to SEL Executive 30th April 2021
Bexley Council Oxleas s75 Centralise	868						- 868	-	s75 recharge moved to central budgets to allow better alignment to block funding approach
TCP Staffing Budget								-	TCP Staffing Budget moved centrally
Staff Posts Review	3		5		28	14	- 50	-	Final Review of Staff Costings
Nursing Directorate Post Review		- 104	- 78					- 182	Nursing Directorate Posts Removed
<b>Month 2 Budget (signed off Borough Budgets)</b>	<b>57,188</b>	<b>101,015</b>	<b>76,802</b>	<b>84,219</b>	<b>68,000</b>	<b>67,057</b>	<b>1,097,972</b>	<b>1,552,253</b>	<b>Sign off process being finalised by ADOFs</b>
<b>Month 2 Allocations</b>									
CCG Top-up - From H1 Plans							217,119	<b>217,119</b>	System Top-Up Allocation
CCG Covid allocation - From H1 Plans							130,465	<b>130,465</b>	System Covid Allocation
<b>Allocations over £500k</b>									
Primary Care - Covid Support							3,958	<b>3,958</b>	SDF Allocation
SDF: CYP community and crisis							1,439	<b>1,439</b>	SDF Allocation
SDF: MHST 19/20 sites wave 1&2 (MHST19/20)							856	<b>856</b>	SDF Allocation
SDF: MHST 20/21 sites wave 3&4 (MHST20/21)							591	<b>591</b>	SDF Allocation
SDF: Adult Mental Health Community (AMH Community)							2,598	<b>2,598</b>	SDF Allocation
COVID: Mental health support for staff hubs							795	<b>795</b>	SDF Allocation
SR: CYP community and crisis							967	<b>967</b>	SDF Allocation
SR: Discharge							1,868	<b>1,868</b>	SDF Allocation
SR: Adult Mental Health Community (AMH Community)							1,246	<b>1,246</b>	SDF Allocation
SR: IAPT - adult and older adult							687	<b>687</b>	SDF Allocation
Planning Guidance Delivery (including Cancer Alliance Core Funding)							1,309	<b>1,309</b>	SDF Allocation
Rapid Diagnostic Centres							1,120	<b>1,120</b>	SDF Allocation
Additional Community Services allocation							4,435	<b>4,435</b>	SDF Allocation
111 First							580	<b>580</b>	SDF Allocation
<b>Allocations under £500k</b>									
Primary Care							647	<b>647</b>	SDF Allocation, further breakdown available
Mental Health							1,249	<b>1,249</b>	SDF Allocation, further breakdown available
Cancer							82	<b>82</b>	SDF Allocation, further breakdown available
Ageing Well							596	<b>596</b>	SDF Allocation, further breakdown available
Diabetes							261	<b>261</b>	SDF Allocation, further breakdown available
LD & Autism							463	<b>463</b>	SDF Allocation, further breakdown available
Maternity							630	<b>630</b>	SDF Allocation, further breakdown available
Personalised Care							130	<b>130</b>	SDF Allocation, further breakdown available
Prevention							395	<b>395</b>	SDF Allocation, further breakdown available
Transformation							157	<b>157</b>	SDF Allocation, further breakdown available
Outpatients							326	<b>326</b>	SDF Allocation, further breakdown available
<b>Month 2 Final Budget</b>	<b>57,188</b>	<b>101,015</b>	<b>76,802</b>	<b>84,219</b>	<b>68,000</b>	<b>67,057</b>	<b>1,472,939</b>	<b>1,927,220</b>	