



South East London
Clinical Commissioning Group

Bromley Borough Based Board Meeting

13th May 2021

2021/22 H1 SEL CCG FINANCIAL PLANS

1. SUMMARY – SEL CCG AND SYSTEM H1 FINANCIAL PLANS

- The CCG and system are currently finalising draft operational plans for the first half (H1) of 2021/22, which will be submitted on 6th May. Full year and final Mental Health plans will be submitted on the same day in line with Mental Health Investment Standard (MHIS) requirement.
- The SEL CCG allocation has been confirmed for H1 2021/22 at £1,899.893m, including system top-ups and Covid allocations but excluding national Service Development Funds (SDF) and potential for further Elective Recovery Funds.
- In setting its financial plans for H1, the CCG has followed national planning guidance, which predominantly means a rollover of M7-12 2020/21 budgets, both for nationally calculated block contracts and other commissioned budgets, plus the application of 2021/22 uplifts and adjustments, including the MHIS uplift of 4.41%.
- Discussions have been on-going across our ICS partners to finalise financial positions and to agree the allocation of system top-ups and Covid funds, but we are aiming to submit a balanced H1 position across the ICS.
- The CCG will secure an H1 Covid budget of £9.7m.
- Details of high level financial plans by borough/ SEL wide and by service/ budget area are set out in next slide in line with the CCG's H1 allocation of £1.9bn.
- While the CCG plans deliver a balanced financial position, our current assessment is that savings of £6.1m will be required to deliver a break-even position, noting also that providers will similarly need to deliver efficiencies in H1.
- The CCG savings will need to be delivered in H1 through a combination of non-recurrent savings, recurrent savings and an exercise looking at all Covid commitments for H1 and identification of slippage against the CCG's budget of £9.7m.
- Whilst the CCG's H1 2021/22 financial plans deliver a balanced financial position, there are significant uncertainties, risks and opportunities for the CCG in H1 including the delivery of the £6.1m savings. Furthermore the CCG and wider system will need to ensure it maintains close control of all of its spend.
- Following the agreement of H1 plans, we will also increase our focus on maximising key deliverables and also on managing the return to business as usual in H2 or in 2022/23. Details of the financial arrangements for the second half (H2) of 2021/22 are to be confirmed.

2. APPLICATION OF FUNDS - H1 2021/22 BOROUGH & SEL WIDE BUDGETS

- High level budget plans by service/ budget area and by borough/ SEL are set out below, reflecting the SEL wide planning approach.
- Overall, borough budget values have been based upon a roll forward from 2020/21 H2. However, where virements between budgets for individual services were required, these have been reflected in the table below.
- Further adjustments will be required to apply agreed 2021/22 uplifts to budgets.
- System top-up and Covid allocations are currently shown as 'system commitments' and have not yet been applied to organisations/ budget areas.

| | ROLLOVER M7-12 BUDGETS | | | | | | | | | | 21/22 GROWTH | TOTAL BEFORE SYSTEM TOP-UPS AND COVID | TOP-UPS | | TOTAL AFTER SYSTEM TOP-UPS AND COVID |
|--|------------------------|----------------|---------------|---------------|---------------|---------------|----------------|------------------|------------------|-----------------------------|------------------------------|---------------------------------------|----------------------------------|--------------------------|--------------------------------------|
| | Bexley | Bromley | Greenwich | Lambeth | Lewisham | Southwark | Borough Total | SEL wide budgets | SEL CCG Total | 2020/21 Growth (incl. MHIS) | 2021/22 Growth & Adjustments | | 2021/22 System top-up allocation | 2021/22 Covid allocation | |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| Continuing Care Services | 10,028 | 10,958 | 10,211 | 11,778 | 10,803 | 9,170 | 62,947 | 0 | 62,947 | 0 | 1,145 | 64,092 | 0 | 0 | 64,092 |
| Planned & Commissioning (Acute, Community & Mental Health) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,033,018 | 1,033,018 | 15,568 | 6,081 | 1,054,666 | 0 | 0 | 1,054,666 |
| Corporate Budgets | 411 | 878 | 936 | 783 | 589 | 785 | 4,382 | 13,241 | 17,623 | 0 | 0 | 17,623 | 0 | 0 | 17,623 |
| Corporate Budgets Non Running Cost | 991 | 1,603 | 1,275 | 1,432 | 2,081 | 1,139 | 8,520 | 3,545 | 12,064 | 0 | 132 | 12,196 | 0 | 0 | 12,196 |
| Delegated Primary Care Services | 15,898 | 23,643 | 20,281 | 31,669 | 23,321 | 24,886 | 139,698 | (41) | 139,657 | 0 | 9,951 | 149,024 | 0 | 0 | 149,024 |
| Mental Health Services | 2,289 | 4,672 | 4,025 | 8,175 | 1,983 | 2,325 | 23,469 | () | 23,469 | 0 | 1,034 | 24,503 | 0 | 0 | 24,503 |
| Other Acute Services | 688 | 338 | 8,963 | 336 | 461 | 357 | 11,144 | 49 | 11,193 | 0 | 22 | 11,215 | 0 | 0 | 11,215 |
| Other Community Health Services | 4,471 | 26,280 | 7,363 | 3,326 | 3,057 | 2,669 | 47,166 | 0 | 47,166 | 0 | 316 | 47,482 | 0 | 0 | 47,482 |
| Other Primary Care Services | 1,463 | 1,535 | 1,147 | 1,581 | 729 | 526 | 6,981 | 1,932 | 8,913 | 0 | 401 | 9,315 | 0 | 0 | 9,315 |
| Other Programme Services | 3,706 | 8,936 | 6,169 | 7,598 | 6,358 | 9,556 | 42,323 | 17,447 | 59,770 | 717 | (6,575) | 54,496 | 0 | 0 | 54,496 |
| Prescribing | 16,372 | 22,275 | 16,505 | 17,542 | 18,592 | 15,629 | 106,915 | 0 | 106,915 | 0 | 727 | 107,642 | 0 | 0 | 107,642 |
| System Commitments | | | | | | | | | | 0 | 0 | 0 | 217,118 | 130,465 | 347,583 |
| TOTAL | 56,317 | 101,119 | 76,875 | 84,219 | 67,972 | 67,043 | 453,545 | 1,069,191 | 1,522,736 | 16,285 | 13,233 | 1,552,253 | 217,118 | 130,465 | 1,899,839 |

- As highlighted above, savings of circa £6.1m will be required to be achieved during H1 to deliver a CCG break-even position. These savings will need to be delivered through a combination of non-recurrent savings, recurrent savings and an exercise looking at all Covid commitments for H1 and identification of slippage against the CCG's budget of £9.7m.

3. BROMLEY H1 BUDGET AND GROWTH ASSUMPTIONS

The H1 Bromley budget below excludes the 2021/22 uplifts. These will be applied to budgets at a later date and are set out in the table opposite.

| H1 BROMLEY BUDGET | |
|------------------------------------|----------------|
| | £'000s |
| <u>Function</u> | |
| Community Health Services | 26,280 |
| Mental Health Services | 4,672 |
| Continuing Care Services | 10,958 |
| Local Acute Services | 338 |
| Other Programme Services | 8,936 |
| Delegated Primary Care Services | 23,643 |
| Prescribing | 22,275 |
| Other Primary Care Services | 1,535 |
| Corporate Budgets Non Running Cost | 1,603 |
| Corporate Budgets | 878 |
| | |
| Total | 101,119 |

H1 2021/22 UPLIFTS

| | Total Uplift |
|---|--------------|
| Acute Services (Block) | 0.50% |
| Acute Services (Non Block and Borough held) | 0.20% |
| Community Services | 0.67% |
| Mental Health Services | 4.41% |
| All Other Block Services | 0.50% |
| Continuing Care Services | 1.82% |
| Primary Care Prescribing | 0.68% |
| Other Primary Care Services | 4.50% |
| Other Programme Services | 1.09% |
| Delegated Primary Care Medical | 7.16% |
| Better Care Fund | 5.30% |
| Running Costs | 0.00% |

The significant H1 uplifts relate to mental health, primary care and the better care fund. All other uplifts are less than 2%.