



WORKING TOGETHER TO IMPROVE HEALTH AND CARE IN BROMLEY

One Bromley Local Care Partnership Governance Framework

Preferred Governance Model for One Bromley Local Care Partnership

Options Considered

1. Committee of the ICS NHS body with delegated authority to take decisions about the use of ICS NHS body resources.
2. Joint committee of the ICS NHS body and one or more statutory provider(s), where the relevant statutory bodies delegate decision making on specific functions/services/populations to the joint committee in accordance with their schemes of delegation

Preferred Governance Model for One Bromley Local Care Partnership

- Option 1: Committee of the ICS NHS body with delegated authority to take decisions about the use of ICS NHS body resources.

Rationale

- All options considered by One Bromley LCP Partners
- Option 1 is a further development of current arrangements with the Borough Director with delegated authority, exercised through the Borough Based Board and the One Bromley Executive
- The Committee with delegated authority will be the **One Bromley Local Care Partnership Board**
- The One Bromley LCP Board includes delegates from each LCP organisation which will each have a voice in any decisions made by the committee
- One Bromley LCP is confident that shadow arrangements for Option 1 can be implemented in readiness for formal delegation on 1st April 2022



Governance Framework for One Bromley Local Care Partnership



8 Primary Care Networks



South East London Integrated Partnership Board

London Borough of Bromley

South East London ICS Body

One Bromley LCP Providers

One Bromley Local Care Partnership Board

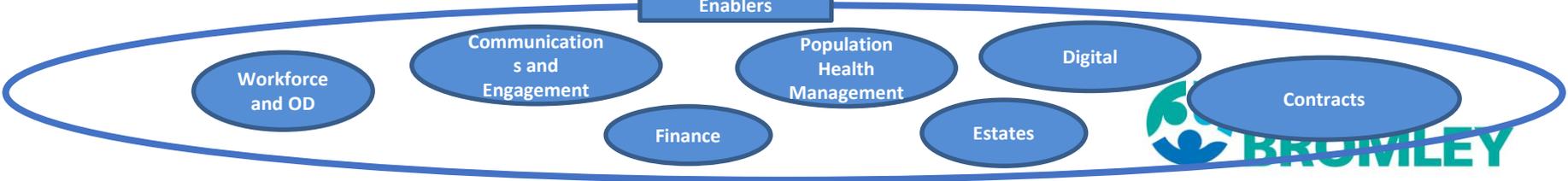
One Bromley Executive

Clinical and Professional Advisory Group

PROGRAMMES

- Urgent Care
- Frailty
- Mental Health
- Elective Care
- Children & Young People
- Primary Care
- Long Term Conditions
- Care Homes
- Medicines Optimisation
- End of Life Care

Enablers



One Bromley Local Care Partnership Board

The One Bromley Local Care Partnership Board will be the committee of the NHS ICS Body with delegated authority to take decisions about the use of ICS NHS body resources

The LCP Board will build on established arrangements and replace the existing Bromley Borough Board, joining up with previous arrangements around the One Bromley Programme Board.

Proposed Joint Chair: LBB Council Elected Member Representative / Clinical Chair (Rotating Three Year Term)

Membership: Each member organisation will include one executive member on the Partnership Board - London Borough of Bromley, South East London ICS, Kings, Bromley Healthcare, Oxleas, Bromley GP Alliance, Bromley Third Sector Enterprise, St Christopher's, Primary Care Networks (2 representatives to represent the 8 PCNs). Plus One Lay Member.

Board membership will also include the Director of Public Health, LBB Director of Adult Services, LBB Director of Children's services.

Voting: It is expected that any decisions related to the work of the One Bromley LCP Board will be reached on a consensus basis. Where a vote is required, this will be one per member organisation. The 8 PCNs will have two votes in total between them.

In attendance: Chair of the Health and Well Being Board, Healthwatch, LMC, Third sector representative. Other representatives as required

Frequency of Meeting: Every two months in public

Role of the Board: Provides overall strategic oversight to the One Bromley Local Care Partnership. Responsible for the development of the local care partnership and holding the system to account for the delivery of the transformation programme.



One Bromley Executive

The already well established **One Bromley Executive** provides the distributed and multi-disciplinary team for the One Bromley Local Care Partnership. The One Bromley Executive provided senior leadership for the local health and care system during the pandemic, with joint ownership from all local stakeholder organisations of collective and agile decision making.

Chair: Provider Organisation Chair (Rotating Three Year Term) – currently Jonathan Lofthouse – Kings PRUH Chief Executive (Started September 2021)

Membership: made up of multi-disciplinary representatives from all member organisations from the One Bromley Local Care Partnership, at a senior executive level with support from clinical and professional leads. Includes clinical director representatives of the local Primary Care Networks.

Voting: It is expected that any decisions related to the work of the One Bromley LCP will be reached on a consensus basis. Where a vote is required, this will be one per member organisation.

In attendance: As required

Frequency of Meeting: Monthly

Role of the Board: The responsibilities of the executive include:

- Implementation and delivery of the One Bromley plan as set out by the One Bromley Local Care Partnership Board
- Oversight and collective delivery of workstreams and enablers which require leadership and co-ordination at a local level
- Enhance partnership and integrated working across health & social care, promoting commitment to the LCP principles and objectives
- Receive progress reports on One Bromley workstreams
- Managing key risks and issues escalated at an operational level



One Bromley Clinical & Professional Advisory Group

Proposed Chair: Joint Chair – Medical / non-medical lead, Hospital / out of hospital representative (Rotating Three Year Term)

Membership: Made up of clinical and professional representatives from across Bromley.

Voting: It is expected that any recommendations related to the work of the One Bromley LCP will be reached on a consensus basis. The group is advisory and will make recommendations to the LPC Board and Executive

In attendance: As required

Frequency of Meeting: Every month as required

Role of the Board: to provide a care and clinical perspective on the development of strategic plans and objectives and the transformation programme.

- Provide an integrated local clinical and professional perspective on national and regional policy issues;
- Advise the Board and Executive on specific proposals to improve the integration of services across health and social care;
- Support the work of the Executive to ensure a co-ordinated approach on clinical matters among the different professions and within the component parts of the local health and care system;
- Take an active role in advising the Board and Executive on the potential for service improvement;
- Engaging widely with local clinicians and other professionals, with a view to encouraging broader ownership of the work of the LCP;
- Oversight of clinical effectiveness.



Governance and Leadership Roles

- **Joint Chair of the One Bromley Local Care Partnership Board** - LBB Council Leader / Clinical Chair
 - The elected member will be a representative on the SEL Integrated Care Partnership (ICP)
- **Chair of the One Bromley Executive** - Provider Organisation Chair (Rotating)
 - Responsible for the delivery of One Bromley objectives
 - Will represent the One Bromley Executive on the LCP Board
 - Will provide senior provider leadership for the Borough
- **Chair of Clinical and Professional Advisory Group** – Joint Chair – Medical / non-medical lead, Hospital / out of hospital representative (Rotating)
 - Responsible for providing integrated local clinical and professional perspective on national and regional policy issues and the services developed under the One Bromley Programme
 - Will represent the CPAG on the SEL / Regional clinical and professional group and the One Bromley LCP Board
- **Bromley Borough ICS Executive Place Director** – Joint appointment (ICS / LBB) – Through the LCP Board
 - Delegated responsibility for delegated functions from the ICS
 - Responsible for commissioning and statutory functions from the ICS e.g. safeguarding, performance
 - Delegated responsible budget holder for the Borough delegated budgets
 - Will be a member of the South East London ICB Board



Appointment of the Bromley Executive Borough Lead

Executive Place Based Lead – Job Description Roles and Responsibilities

- Leadership
 - Lead the development and implementation of the vision, aims and objectives of the LCP and for SE London ICS
 - Lead local leadership team
- Collaboration
 - Build effective collaborative working relationships with health and care providers within LCP and the wider ICS
 - Support and engage with the local population
 - Enable the LCP to work collaboratively with other LCPs and across south east London
- Quality & Performance
 - Champion the design and implementation of service changes to ensure quality improvement
 - Ensure that the ICS's performance targets, including national constitutional standards, are achieved
 - Ensuring local health and Care workforce supply and development
- Governance
 - Responsible to the One Bromley Local Care Partnership Board
 - Accountable to the ICS Body and its Chief Executive Officer and will be a member of the ICB Board
 - Management of delegated budgets ensuring value for money
 - Take responsibility for ensuring that the ICS and LCP complies with all legal requirements

