

ENCLOSURE: 4

AGENDA ITEM: 6

Bromley Borough Based Board

DATE: 11 November 2021

Title	One Bromley Local Care Partnership Arrangements
This paper is for information	
Executive Summary	<p>The Health and Care Bill, currently being taken through Parliament, sets out the planned reforms in England to develop integration across Health and Care, building on the vision set out in the NHS Long Term Plan.</p> <p>The proposed legislation sets out the importance of primacy of place in the delivery of integrated care, recognising that experience shows the benefits of driving joint working at a Borough level, working with partners across Health and Care, including the voluntary and community sector.</p> <p>At a South-East London Integrated Care System level, work is progressing on the proposals for the establishment of the Integrated Care Partnership (ICP) and the Integrated Care Board (ICB).</p> <p>The white paper recognised the need for local flexibility around place-based arrangements to reflect local place based local joint working arrangements.</p> <p>Joint working in Bromley is well established working as an integrated system since the Bromley Alliance Agreement was signed in 2017. The One Bromley Local Care partnership is made up of the following organisations:</p> <ul style="list-style-type: none"> • London Borough of Bromley • South-East London Clinical Commissioning Group (Formerly Bromley CCG) • Kings College Hospital NHS Foundation Trust • Bromley Healthcare CIC • Bromley GP Alliance • Oxleas NHS Foundation Trust • Bromley Third Sector Enterprise • St Christopher's Hospice <p>Primary Care Networks were invited to join the One Bromley LCP Executive in June 2020</p>

On 29th October 2021, through the joint chairmen of the Bromley Borough Based Board, the One Bromley Local Care partnership wrote to the Chair of the South-East London Integrated Care System and Board (designate) setting out its proposals for the Bromley Borough Leadership and Governance Arrangements. The details of the proposal are contained in the presentation attached to this paper.

One Bromley partners were engaged throughout the development of the proposals as well as other local stakeholders.

The proposals were based on building on the existing governance framework in place locally and developing them further to meet the requirement of the South-East London ICS.

The preferred option put forward was for the One Bromley Local Care Partnership Board to become a formal committee of the ICS NHS Body with delegated authority to take decisions about the use of ICS NHS body resources from 2022/23. This approach builds on the existing Bromley system arrangements and could readily be put into place for formal delegation for 1st April 2022, with shadow arrangements in December 2021. This would replace the existing Bromley Borough Board, joining up with previous arrangements around the One Bromley Programme Board.

Leadership arrangements for the LCP will build on the already well established One Bromley Executive provides the distributed and multi-disciplinary team for the One Bromley Local Care Partnership. The One Bromley Executive has demonstrated its ability to provide senior leadership for the local health and care system during the pandemic, with joint ownership from all local stakeholder organisations of collective and agile decision making.

The One Bromley Clinical and Professional Advisory Group (CPAG) will provide support and advice to the One Bromley LCP Board and Executive, particularly in respect of providing a clinical and care perspective on the One Bromley strategic and operational plans including transformation work programme

Further details of the roles, responsibilities and make up of these committees are provided in the attached presentation.

Finally, the response to the SEL ICS sets out the proposals for the roles and responsibilities of the Bromley Executive Borough Lead. They will work receive and manage the Place delegation from the ICB and other partners. Other identified key areas of responsibility include strategic leadership, building collaborative working relationships, ensuring quality improvement, managing performance, and fulfilling governance requirements. The aim is to secure a Place based lead for a shadow appointment to be in place before April 2022.

	<p>These proposals will continue to be developed in more detail in preparation for shadow arrangements to commence in Quarter 3 this year. This will include finalising Terms of Reference for the various committee and setting out the recruitment and appointment processes for key roles, such as the Borough Executive Lead, clinical chair and the CPAG chair.</p>	
Recommended action for the Committee	<p>This paper is for information and sets out the proposals going forward for the Governance Framework for the</p> <p>These will be developed further, reflecting any feedback from the South-East London ICS and other stakeholders, and the final governance structure will require the formal approval by One Bromley LCP members, including the London Borough of Bromley, for final ratification.</p>	
Potential Conflicts of Interest	<p>These will be managed through the existing SEL CCG conflicts of interest policy.</p>	
Impacts of this proposal	Key risks & mitigations	<p>A key risk will be that governance arrangements will not be in place for 1st April 2022. This will be mitigated by the progression of this work programme with shadow running in place before CCGs are dissolved at the end of March 2022.</p>
	Equality impact	<p>These will be considered as the programme develops and an equality impact assessment will be completed.</p>
	Financial impact	<p>No additional financial impact</p>
Wider support for this proposal	Public Engagement	<p>There is a One Bromley LCP comms and engagement group which works with all One Bromley partners on many aspects of the One Bromley Programme and its engagement with the public. Further public engagement will take place as part of a wider strategy as the LCP develops</p>
	Other Committee Discussion/Internal Engagement	<p>Committee and Organisational engagement has included: Bromley Borough Based Board One Bromley Executive Individual One Bromley Partners</p>
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