

AGENDA: 6
ENCLOSURE: 3i

BROMLEY BOROUGH BASED BOARD

DATE: 17th November 2020

Title	One Bromley System Winter Plan
This paper is for information	
Executive Summary	<p>Last year the Bromley System Winter Plan brought together a single view of how the local health and social care system would proactively manage additional demands felt throughout winter. This year, in addition to winter, the Plan also provides a response to a Covid-19 2nd wave as set out in the NHSE/I, 3rd Phase NHS Response letter on 31st July 2020. The Plan and associated activity has never been so important as we enter, what is likely to be the most challenging times for the health and social care economy on record.</p> <p>This plan has been considered and reviewed at the Bromley A&E Delivery Board. The Board is facilitated by NHS SEL CCG (Bromley), working in partnership with King's College Hospital, London Borough of Bromley, Greenbrook Healthcare, Oxleas NHS Foundation Trust, Bromley Healthcare, Bromley GP Alliance, St Christopher's and London Ambulance Service and Bromley Third Sector Enterprise. It has also been discussed and inputted into by Bromley Health and Wellbeing Board and Bromley Health Scrutiny Sub Committee and will form part of the assurance on Winter Plans to NHSE/I.</p> <p>The Plan includes reference to the Bromley Adult Social Services Winter Plan (the local authority template sent out for completion by the Department of Health and Social Care) that sets out the approach to be taken around care and support sufficiency and quality of care services for residents supported in the community.</p> <p>Summary</p> <p>The full draft plan is included in Appendix 1A is supported with the funded Winter Resilience Schemes, included as Appendix 1B. The Staying Well This Winter 2020/21 draft patient leaflet is attached (being finalised for print by the end of October).</p> <p>The overall aim of the plan is to provide an overview of how the Bromley system will respond to seasonal demand and a potential second wave of Covid-19 at both a tactical and strategic level. Furthermore, the plan will support the local health and social care system to effectively manage winter pressures, for example with hospital discharge pressures or</p>

supporting patients in the community through robust care and support offers to help them remain independent in their own home.

The plan sets out in detail:

1. A review of activity and performance both of previous winters and the Covid19 pandemic response, with recommendations taken from the learning for this winter and Covid-19 Phase 2.
2. Robust governance and escalation processes are in places to manage system surge, capacity and risk. Also it sets out how Bromley will proactively be managing the system and market risk in line with statutory responsibilities.
3. How system will enhance capacity to mitigate winter pressures, through CCG and LBB winter schemes budgeted from the Better Care Fund or King's internal schemes funded via their core contract. The schemes focus on these key strategic priorities:
 - Meet additional winter demands on front line services with a focus on supporting and preventing acute pressure and community care and support services pressure.
 - Focus on supporting vulnerable groups to prevent the need for hospital-based care or long term care in the community.
 - Ensuring sufficient resource to manage a potential Covid19 wave 2, learning from wave 1.
4. How the system plans to manage pressures in the acute, both physical and mental health sites.
5. How the system plans to manage pressures in the community. This includes local authority winter planning arrangements, primary and community health services and the voluntary sector.
6. How service delivery will be maintained specifically to support the most vulnerable. This includes unpaid carers, BAME staff and residents/patients, shielding resident/patients, those with long term conditions etc.
7. Plans to prevent and control the spread of infection through measures such as Infection Prevention and Control Policy, utilisation of PPE and access locally and NHS Test and Trace.
8. Delivery of an effective flu vaccination programme that covers both Bromley patients but also staff across the Bromley System.
9. The alignment of winter communications with SEL CCG and robust patient engagement in planning winter services (see Appendix 1.c)

Recommended action for the Committee	The Board is asked to note and discuss the report and appendices.	
Potential Conflicts of Interest	None identified	
Impacts of this proposal	Key risks & mitigations	The plan sets out a Bromley Winter Risk Register on how it will mitigate against key risks arising over this winter by programme. This includes the key risks around preparing the Health and Care system for winter and any potential further outbreak of Covid-19
	Equality impact	The impact on inequalities is set out widely throughout the plan
	Financial impact	Details of the financial impact are set out in Appendix 1b which sets out proposed Winter Schemes funding through the BCF which will continue to be monitored through the LBB and CCG governance boards.
Wider support for this proposal	Public Engagement	Public engagement was collated in the summer from residents on their experiences of receiving care during the pandemic and their views on how we will provide services in the future. This feedback will continue to be fed into appropriate service areas and intelligence gathered will be brought together and shared across the Bromley system which has to informed the winter plans. This engagement work is also being undertaken by One Bromley partners on services for example the Bromley Covid Management Service, includes groups that are disproportionately impacted by Covid-19. It involves a range of methods of capturing feedback including surveys, telephone calls, on-line meetings etc.
	Other Committee Discussion/ Internal Engagement	Bromley A&E Delivery Board Bromley Health and Wellbeing Board Bromley Health Scrutiny Sub-Committee
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